A year marked by upgrading our Portfolio

+6.5%

RevPAR

Increasing operating indicators in all countries of the EE region

PLN 184.1 RevPAR in total like-for-like

+20.2% **EBITDA**

2017 operating EBITDA reached level of PLN 468.3m Hotels

8 new asset ight hotels added to the network (650 rooms)

2 new countries

Talent & Culture Improving key HR metrics:

- +1 pp Engagement
- -3 pp Rotation rate

Portfolio

NETWORK DEVELOPMEN

+38 new hotels in pipeline

- Ownership: 7
- Management: 16
- Franchise: 15

ca. 5 100 rooms

+2 new countries

- Bosnia & Hercegovina
- Serbia

+13 new franchise or management agreements signed in 2017 for properties to be opened in the years to come

1 600 rooms

NEW BUSINESS LINES

adagio - the no. 1 aparthotels brand in Europe in Orbis portfolio WISE CAFE - new F&B concept

Orbis Group today

4 000

employees

brands

126

operating hotels

20 623

rooms

12 countries

GALLERY

Mercure

NOVOTEL

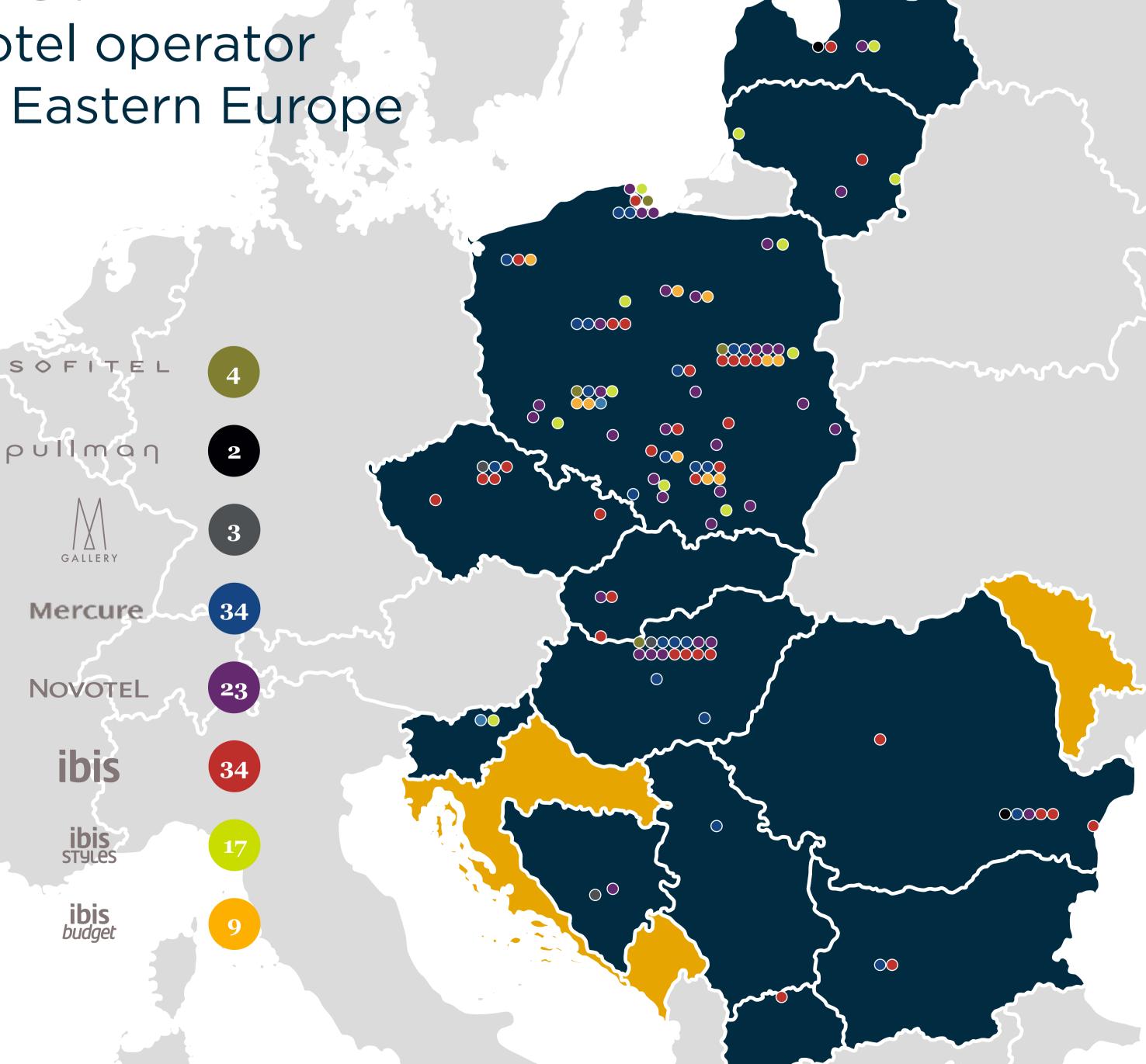
ibis

ibis styles

ibis budget

4 countries to be developed







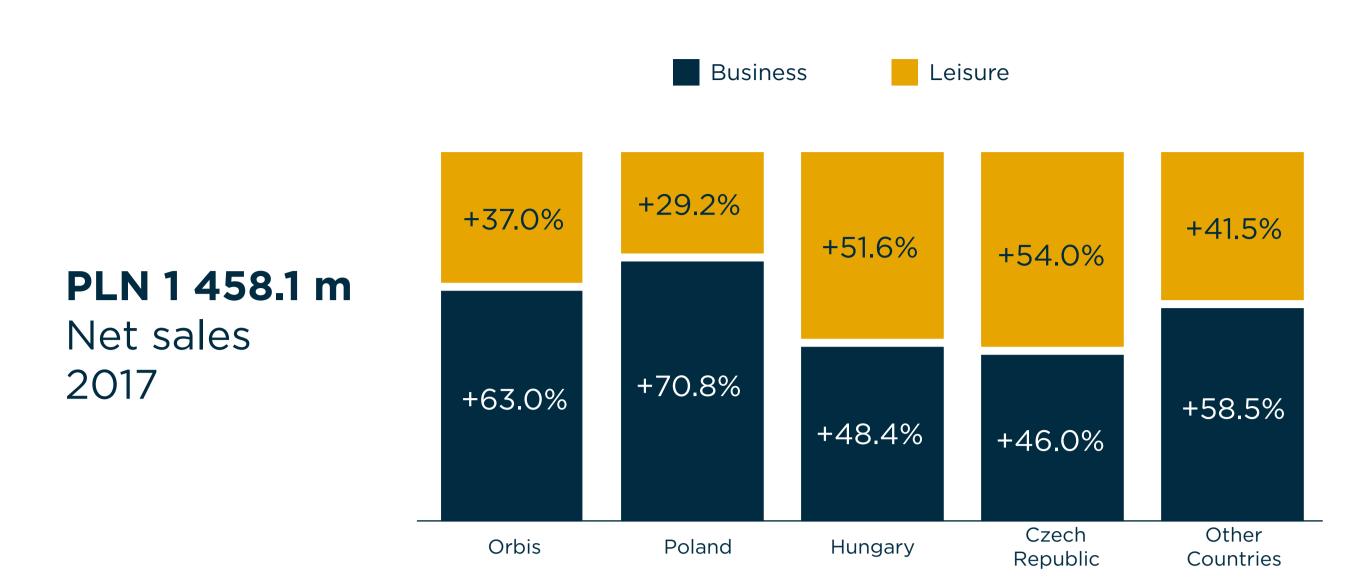
SOFITEL







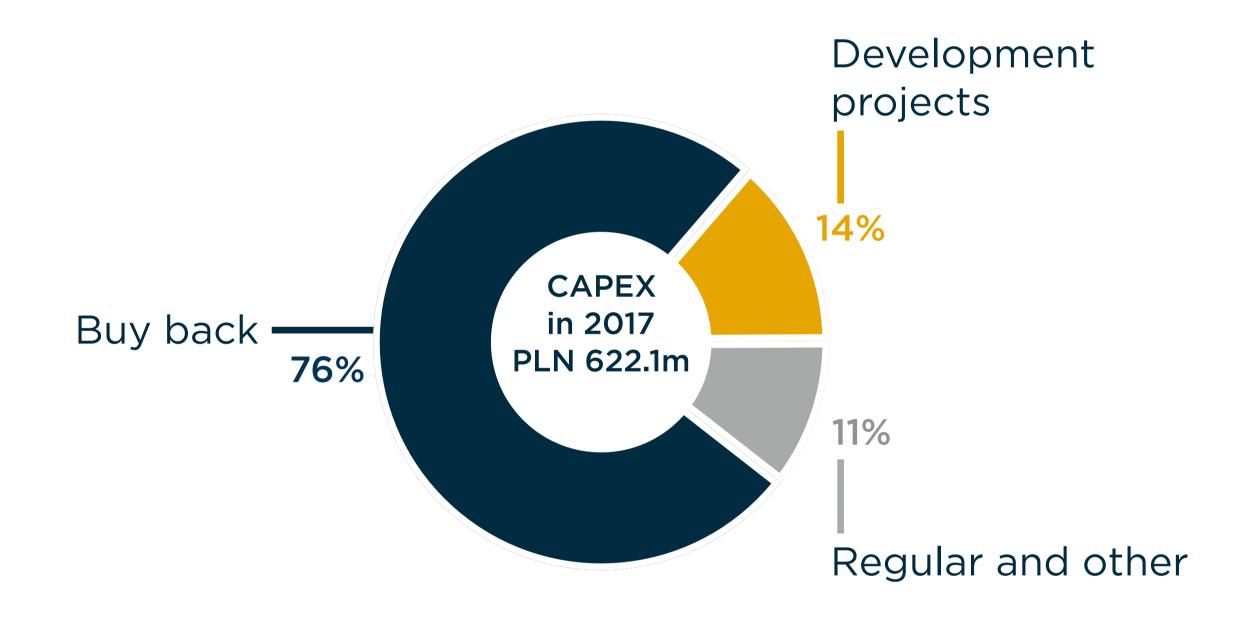
Guest structure



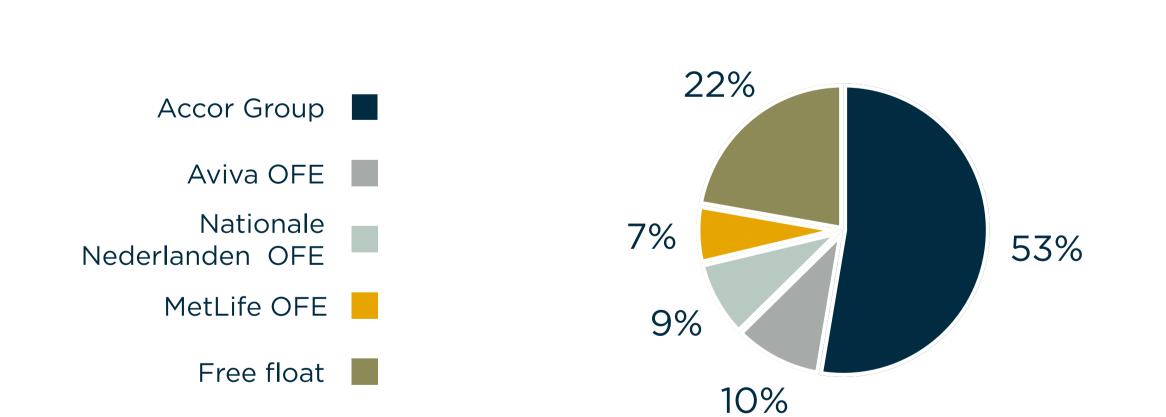
Increase of net sales



Capital expenditures



Shareholders' structure



Management Board

Gilles Clavie

President and CEO

Ireneusz Węgłowski

Vice President

of the Management Board

Marcin Szewczykowski

Member of the Management Board and CFO

Dominik Sołtysik

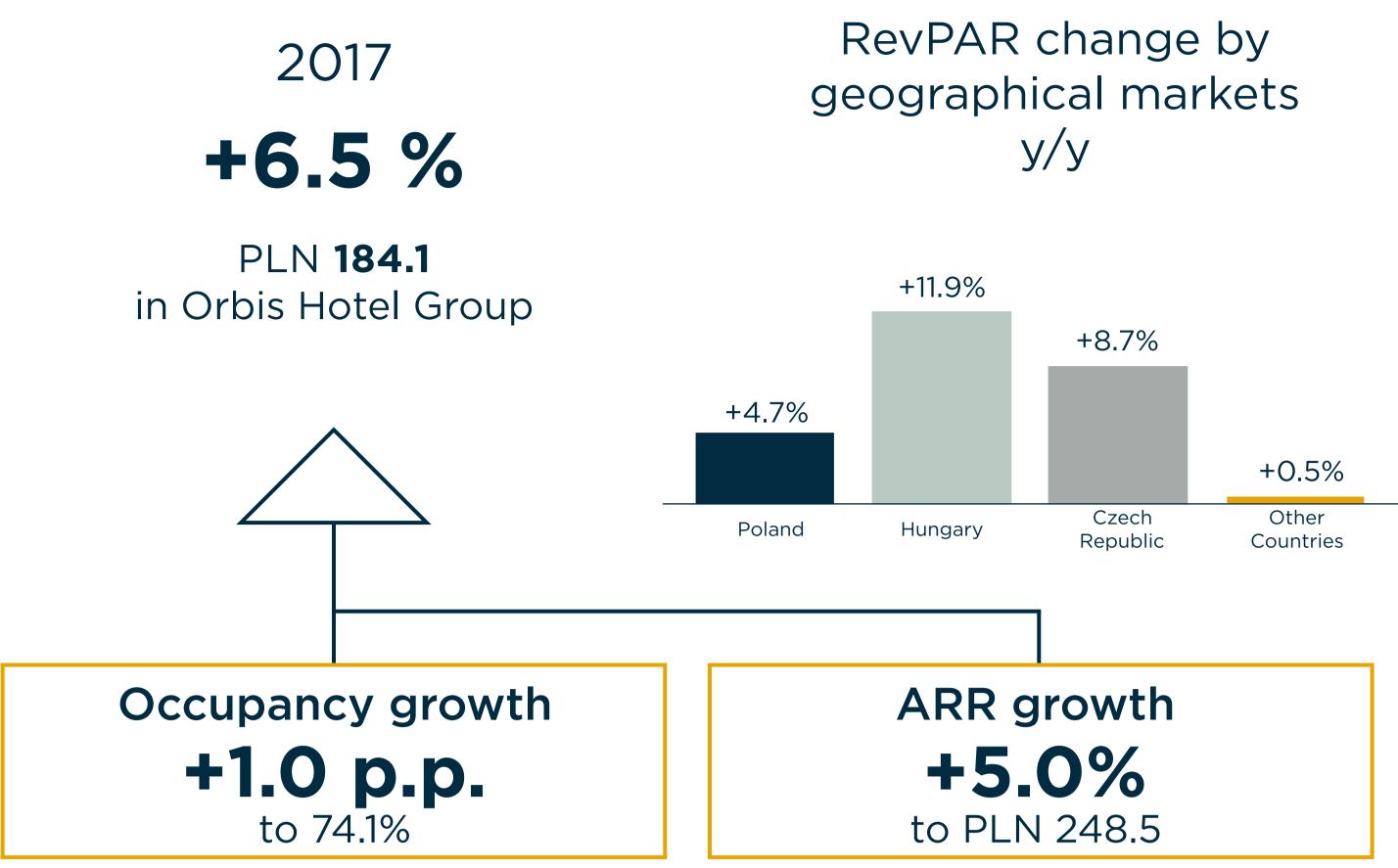
Member of the Management Board

Supervisory Board

Jean-Jacques Dessors Artur Gabor Christian Karaoglanian Jacek Kseń Jean-Jacques Morin Jan Ozinga Laurent Picheral Andrzej Procajło Andrzej Przytuła Jarosław Szymański

Dorota Nowotny - Investor Relations Officer **Contact:** +48 22 829 39 24, dorota.nowotny@accor.com

RevPAR



RevPAR (revenue per available room) - rooms revenue divided by the number of roomnights that were available Occupancy - rooms occupied by hotel guests, as a percentage of rooms that are available ARR (average room rate) - room revenue devided by the number of roomnights sold

Record-high financial performance

Exchange impact not material	Financial performance		Key cash position indicators		
[PLN m, %]	2017	2016	change	[PLN m, %]	2017
Net sales	1 458.1	1 382.9	+5.4%	Total debt	
EBITDAR	532.4	489.2	+8.8%	(borrowings +bonds)	542.7
Rent costs	-64.0	-99.6	-35.7%		214.0
Operating EBITDA	468.3	389.6	+20.2%	Total cash Net debt	214.9 327.8
Depreciation and amortization	-164.1	-148.2	+10.7%	Net debt /equity	15.8%
EBIT	315.7	264.5	+19.4%		
Profit before tax	286.6	257.2	+11.4%	Net debt/ 12mEBITDA	0.7

Orbis on Warsaw Stock Exchange

46 077 008 ordinary shares listed on WSE main market since 20.11.1997

Indices: mWIG40, WIG, WIG-PL, WIGdiv

Ticker: **ORB**

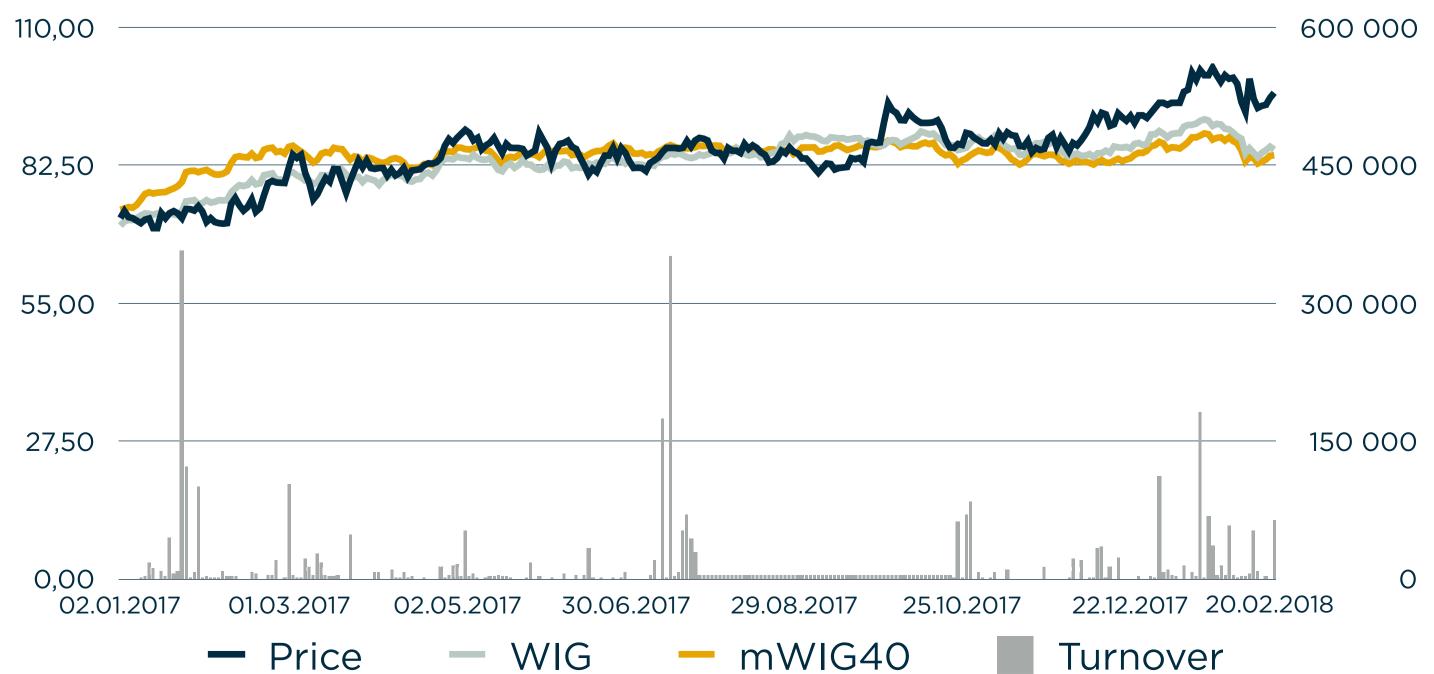
ISIN: PLORBISO0014

Animator: **DM BH**

500 000 corporate bonds listed on GPW ASO and BS ASO

OF WASO and DS ASO				
Bond	ORB0620	ORB0721		
First listing	17.09.2015	20.10.2016		
No. of bond	300 000	200 000		
Nominal value	PLN 1 000	PLN 1 000		
Nominal Rate	WIBOR6M +0.97%	WIBOR6M +1.05%		
Date of redemption	26.06.2020	29.07.2021		

+35% share price 2 January 2017 - 15 February 2018







Mercure

